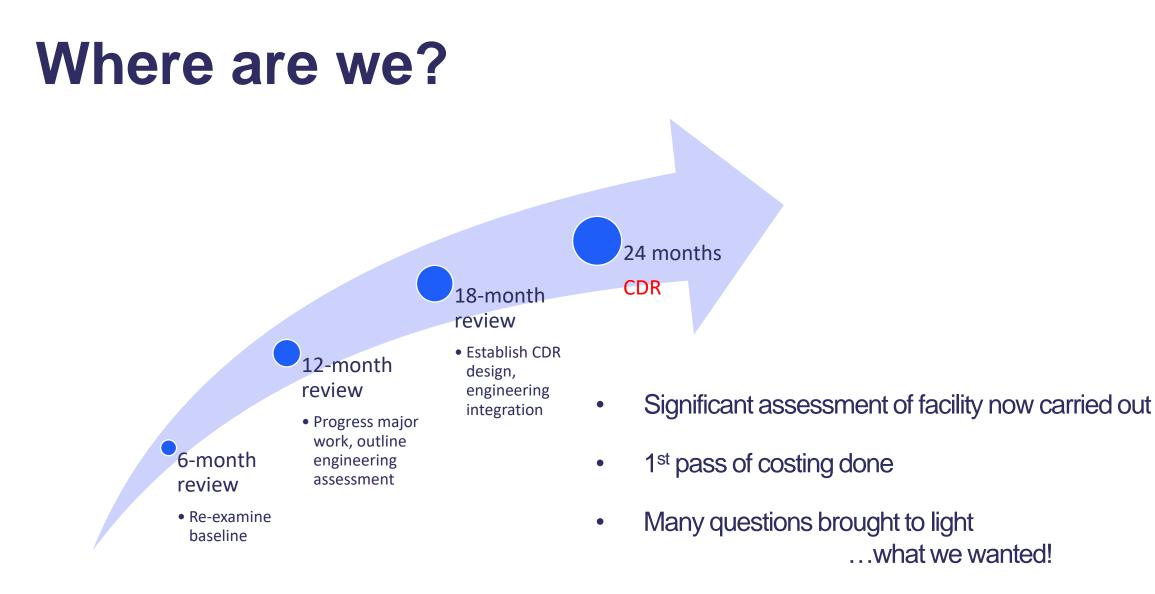


Science and Technology Facilities Council

# ITRF/LhARA Project Review 24-month review

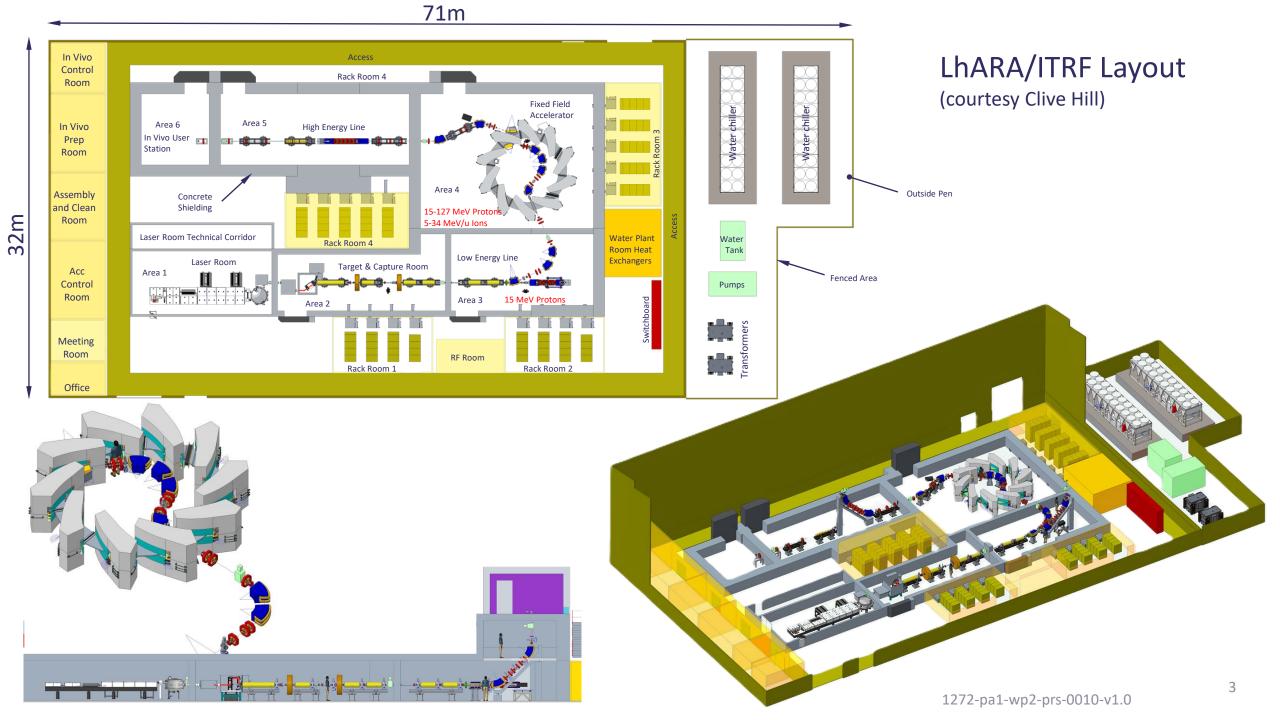
Hywel Owen (for collaboration)

2<sup>nd</sup> September 2024



Science and

Technology Facilities Council • Need to balance benefits vs. costs and risks



Date	Event
April 2024	10th ITRF Advisory Committee meeting.
April 2024	18 Month Review Meeting (25/26 April, London) https://indico.stfc.ac.uk/event/986/
May 2024	Bridging Funding Proposal/ clarifications Updated and submitted
June 2024	18 Month Review Published
June 2024	21 Month Review – CDR write up starts
September 2024	24 Month Review (Belfast)

https://stfc365.sharepoint.com/sites/ITRF



 $\bigstar$ 



ITRF/LhARA Conceptual Design Report

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## **Original Schedule – over Full Construction Project**

WBS 👻	Task Name	Duration	- Start -	Finish 👻	2023	2024	2025	2026	2027	2028	2029
1.3	Technical Design Report (TDR) - 4 years - UKRI Infrastructure Fund PA2	1044 days	Tue 01/10/24	Fri 29/09/28							
1.3.1	LhARA Stage 1 Technical Design Report (TDR) - 2 years	522 days	Tue 01/10/24	Wed 30/09/26							
1.3.1.1	Project Management Plan; Scope, Specifications, Risk, Finance, Stakeholders, Deliverables	522 days	Tue 01/10/24	Wed 30/09/26				_			
1.3.1.2	Technical studies & engineering design - stage 1 & stage 2 prototypes	522 days	Tue 01/10/24	Wed 30/09/26				÷			
1.3.1.3	Design Review 1 (6 month)	1 day	Wed 19/03/25	Wed 19/03/25							
1.3.1.4	Design Review 2 (12 month)	1 day	Wed 17/09/25	Wed 17/09/25							
1.3.1.5	Design Review 2 (18 month)	1 day	Wed 18/03/26	Wed 18/03/26		*					
1.3.1.6	Write stage 1 TDR	76 days	Wed 17/06/26	Wed 30/09/26	1	+	<b>_</b>				
1.3.1.7	Stage 1 TDR Complete	0 days	Wed 30/09/26	Wed 30/09/26	1		- <sup>-</sup> -				
1.3.2	LhARA Stage 2 Technical Design - 2 years	522 days	Thu 01/10/26	Fri 29/09/28				30/0	9		
1.3.2.1	Project Management Plan; Scope, Specifications, Risk, Finance, Stakeholders, Deliverables	522 days	Thu 01/10/26	Fri 29/09/28							
1.3.2.2	Technical studies, engineering design & prototype procurement	522 days	Thu 01/10/26	Fri 29/09/28	:						
1.3.2.3	Design Review 2 (6 months) part of TDR	1 day	Wed 17/03/27	Wed 17/03/27	1			<b>\</b>			
1.3.2.4	Tender & award contract for stage 2 prototypes	80 days	Thu 01/10/26	Wed 20/01/27	1						
1.3.2.5	Procure & test prototypes	261 days	Thu 21/01/27	Thu 20/01/28				÷.			
1.3.2.6	Design Review 3 (12 months) part of TDR	1 day	Wed 15/09/27	Wed 15/09/27	1				+		
1.3.2.7	Design Review 3 (18 months) part of TDR	1 day	Wed 15/03/28	Wed 15/03/28					' +		
1.3.2.8	Building specification & Layout	131 days	Thu 01/10/26	Thu 01/04/27				+			
1.3.2.9	Architect design	200 days	Tue 01/06/27	Mon 06/03/28				1			
1.3.2.10	Write stage 2 TDR	142 days	Thu 16/03/28	Fri 29/09/28					ĩ	h	
1.3.2.11	Stage 2 TDR phase complete	0 days	Fri 29/09/28	Fri 29/09/28	1					*	29/09



PA1 (CDR) > PA2 (TDR) > Build

Documents: 1272-pa1-pm-ppl-0001-v2.2 - ITRF schedule 2023-07-19 – summary 1272-pa1-pm-ppl-0001-v2.2 - ITRF schedule 2023-07-19 - full detail

### **New TL Schedule – BP1 to Full Construction**

Under discussion/bid

	Y1	Y1	Y2	Y2	Y3	Y3	Y4	Y4 Y5		Y5	Y6	Y6	Y7	Y7		Y8		Y9
	FY22/23	FY23/24	FY23/24	FY24/25	FY24/25	FY25/26	FY25/26	FY 26/27	FY 26/27	FY 27/28	FY 27/28	FY 28/29	FY 28/29	FY 29/30	FY 29/30	FY 30/31	FY 30/31	FY 31/32
PA1 - CDR																		
																		1
BP1 - Stage 1 TDR											_							<b>—</b>
																		1
BP1 - Stage 2 R &D (FFA Magnets)	_										_							<u> </u>
	_										_							<u> </u>
Public Conference And Biother																		1
Building Specification & Contract Mobilisation																		<u> </u>
Building (Inc M&E fit out)																		<b> </b>
Stage 1 (In Vitro) Design (Laser / Accelerator / Beamline / shielding etc.)																		<u> </u>
Stage 1 (In Vitro) Procurement (Laser / Accelerator / Beamline / shielding etc.)																		$\vdash$
Stage 1 (In Vitro) Module Build (offline assembley)																		$\vdash$
Stage 1 (In Vitro) Installation works																		
Stage 1 (In Vitro) Commissioning																		
Stage 1 (In Vitro) Operational																		
Stage 2 (In Vivo) TDR																		
Stage 2 (In Vivo) Design (FFA / Beamline / shielding etc.)																		
Stage 2 (In Vivo) Procurement (Laser / Accelerator / Beamline / shielding etc.)																		
Stage 2 (In Vivo) Module Build (offline assembley)																		
Stage 2 (In Vivo) Installation works																		
Stage 2 (In Vivo) Commissioning																		
Stage 2 (In Vivo) Operational																		<u> </u>
															ji			
		DA 1			BP1 🛧 🛛 🗸					Staged Build								
		PA1				D	11			- 1	L.		ldg	eu t	Duil	u		

IF 'rules of the game' changed at half-time. General funding pressures within UKRI. Need to diversify our plan.

Documents: 1272-bp1-pm-ppl-0001-v1.0 - ITRF\_LhARA\_Top Level Schedule 2024-02-14.xlsx

Decision Gateway



2yr BP1  $\rightarrow$  Bid for staged construction

Facility Site Decision

# **Updated Schedule – Construction Project Starts (TDR stage) 01/10/2026**

	🛛 🗸 WBS 🗸	- Task Name	Duration 🚽	Start -	Finish	Predecessors 👻	F 2022 202	23   202	4 2025	2026	2027	2028	2029	2030	2031	2032
0		▲ ITRF schedule	2879 days	Tue 20/09/22	Fri 30/09/33											
1	-3 1	⊿ ITRF	2617 days	Tue 20/09/22	Wed 29/09/32											
2	🎟 🛶 1.1	Project Start	0 days	Mon 03/10/22	Mon 03/10/22		🔶 03/	10								
3		Conceptual Design Report (CDR) - 2 years - UKRI Infrastructure Fund PA1	529 days	Tue 20/09/22	Mon 30/09/24											
4	🗸 📑 1.2.1	Project Kick-off meeting	0 days	Tue 20/09/22	Tue 20/09/22			09								
5		Project Management Plan; scope, specifications, risk, finance, stakeholders, deliverables	437 days	Mon 03/10/22	Tue 04/06/24	2		-								
6	- 1.2.3	Technical studies	437 days	Mon 03/10/22	Tue 04/06/24	2	<b>*</b>	-	l i							
7	✓ <b>=</b> 3 1.2.4	Preliminary Conceptual Design Review (6 months) - refine scope, specifications, define parameters and schematic diagram of facility equipment.	1 day	Tue 21/03/23	Tue 21/03/23	4	Ť									
	🎫 🔜 1.2.5	UKRI IF Wave 4 bid deadline	0 days	Fri 21/07/23	Fri 21/07/23			21/07								
	🎫 🔜 1.2.6	Interim Conceptual Design Review 1 (12 months) - specify baseline design	1 day	Wed 20/09/23	Wed 20/09/23	7		- 🍋								
	💷 🔜 1.2.7	Interim Conceptual Design Review 2 (18 months) - refine specification & design	1 day	Wed 03/04/24	Wed 03/04/24	9		Ť	1							
11	I.2.8 📑	Final Conceptual Design Meeting (21 months) - final specification & design ready for CDR write up	1 day	Thu 20/06/24	Thu 20/06/24	10			Ť							
	🎟 🔜 1.2.9	Start CDR writing	52 days	Fri 21/06/24	Mon 02/09/24	11			Ĭ.							
	I.2.10 📑		0 days	Fri 16/08/24	Fri 16/08/24				16/08							
	💷 🔫 1.2.11		22 days	Mon 19/08/24	Tue 17/09/24				1.00							
	🎟 📑 1.2.12		0 days	Mon 16/09/24	Mon 16/09/24				16/09							
	🎟 📑 1.2.13		0 days	Mon 30/09/24	Mon 30/09/24				<del>م/</del> 30/09							
	E 📑 1.3	A Bridging Period 1	522 days	Tue 01/10/24	Wed 30/09/26	16			ř	•	30/09					
18		Work Package A - Radiobiological Experimentation & Modelling	522 days	Tue 01/10/24	Wed 30/09/26											
19	- 1.3.1.1		522 days	Tue 01/10/24	Wed 30/09/26											
20	- 1.3.1.2		522 days	Tue 01/10/24	Wed 30/09/26											
21	- 1.3.1.3	0	522 days	Tue 01/10/24	Wed 30/09/26											
22	- 1.3.1.4	57 1	522 days	Tue 01/10/24	Wed 30/09/26											
23	📌 1.3.2	Work Package B - ITRF/Lhara R&D	522 days	Tue 01/10/24	Wed 30/09/26											
24	- 1.3.2.1	WP B.6 - FFA Feasibility Study	522 days	Tue 01/10/24	Wed 30/09/26											
25	- 1.3.2.2	WP B.2 - Source	522 days	Tue 01/10/24	Wed 30/09/26											
26		WP B.3 - Capture	522 days	Tue 01/10/24	Wed 30/09/26											
27	📌 1.3.3	Work Package C - Project Management	522 days	Tue 01/10/24	Wed 30/09/26											
28	= 1.3.3.1	2	522 days	Tue 01/10/24	Wed 30/09/26											
29	- 1.3.3.2	WP C.8 - Outreach & Engagement	522 days	Tue 01/10/24	Wed 30/09/26											



### **Updated Schedule – Bridging Period 01/10/2026**

(	WBS	Task	Task Name	Finish 👻	Resource Names 👻	Half 2, 2025 Half 1, 2026 Half 2, 2026 Half 1, 2027 Half 2, 2027   J A S O N D J A M J A S O N D J F M M J A S O N D J F M A S O N D J F M A S O N D J A S O N D J A S O N D J A J A S O N D J A S O N D J A J A S O N D J A S O N D J A S O N D J A S O N D J N D J S
25	3	▼ Mode ▼		Wed 30/09/26	_	
31	3.2		4 Task 8	Wed 30/09/20 Wed 30/09/26		
36	3.2.2	_→	Wider public engagement - All part parliamentary group on radiotherapy	Wed 30/09/20		30/09
39 -	3.2.2.3	- C	Website maintenance	11Cu 30/03/20		
38 -	3.2.2.2		Content creation and development			
37	3.2.2.1		Patient engagement group programme			
32	3.2.1		Creation of collaborative international clinical research group	Sat 31/01/26		◆ 31/01
35	3.2.1.3	\$	Patient engagement session	04101/01/20		
34 -	3.2.1.2		Website build and maintenance			-
33	3.2.1.1		Launch event for LhARA			
26	3.1		▲ Task 1	Wed 30/09/26	C. Pugh, C. Whyte	
30	3.1.4	*	PoPLaR and LhARA de-risk report	Wed 30/09/26	err ugnyer ungee	
29	3.1.3	*	Final PoPLaR and LhARA de-risk update	Tue 31/03/26		
28	3.1.2	*	Interim PoPLaR and LhARA de-risk update	Tue 30/09/25		
27	3.1.1	*	Initial PoPLaR and LhARA de-risk update	Mon 31/03/25		
16	2	*	4 WPB	Wed 30/09/26		
23	2.3		⊿ Task 6	Tue 31/03/26		
24	2.3.1	*	Final review of R&D work	Tue 31/03/26		◆ 31/03
20	2.2		▲ Task 3	Wed 30/09/26		
22	2.2.2	*	Final report higher voltage penning trap operation	Wed 30/09/26		30/09
21	2.2.1	*	Progress report on increased voltage penning trap simulations and operation	Tue 30/09/25		♦ 30/09
17	2.1		⊿ Task 2	Wed 30/09/26		
19 🖣	2.1.2	*	2.4 Assessment of beam performance during PoPLaR experiment on SCAPA	Wed 30/09/26		30/09
18	2.1.1	*	2.3 Investigation and demonstration of 10 Hz debris and damage challenges at ICL	Tue 30/09/25		♦ 30/09
1	1	*	⊿ WPA	Wed 30/09/26		
13	1.4		⊿ Task 5		R. Amos, T. Price	
15 🖣	1.4.2	*	5.6 Report on LhARA stage 1 beam monitoring system	Wed 30/09/26		30/09
14	1.4.1	*	5.4 Deliver PoPLaR end-station	Mon 30/06/25		\$ 30/06
10	1.3		⊿ Task 4	Wed 30/09/26		
12	1.3.2	*	4.5 LhARA ion-acoustic test results	Wed 30/09/26		
11	1.3.1	*	4.3 Design for ion-acoustic dose-profile measurement for PoPLaR	Tue 31/03/26		
8	1.2		⊿ Task 9	Tue 30/09/25	R. Gray	
9 🖣	1.2.1	*	9.1 Demonstration of beam delivery to end station	Tue 30/09/25		
2	1.1		⊿ Task 7	Wed 30/09/26	J. Parsons	
7 🖣	1.1.5	*	7.5 Assessment of DNA damage repair kinetics and immunopeptidomic analysis	Wed 30/09/26		
6	1.1.4	*	7.4 Assessment of cell survival analysis (RBE's) of laser-accelerated protons	Wed 30/09/26		
5 🖣	1.1.3	*	7.3 Preliminary results from DNA damage and repair experiments at SCAPA	Wed 31/12/25		
4	1.1.2	*	7.2 Preliminary results from cell survival experiments at SCAPA	Tue 30/09/25		
3		*	7.1 Develop beamline and bespoke facilities at SCAPA for radiobiology	Mon 31/03/25		
			experimentation			



# Steps on the way...

- User case/science case/business case (what Benefits?)
- Costing/operations/siting
- Sustainability and powering
- Technical risks and development stages

